## Minimization Case

In certain cases it is difficult to obtain an initial basic feasible solution, such case arises;

When the constraints are of the $\leq$ type

$$
\sum_{j=1}^{\sum \tau \tau} a_{i j} x_{j} \leq b_{i}, x_{j} \geq 0
$$

but some right-hand side constants are negative ( $b_{i}<0$ ). In this case, after adding the non-negative slack variable $S_{i}$, the initial solution so obtained will be $S_{i}=-b_{i}$ for some $i$. It is not the feasible solution because it violates the non-negativity condition of slack variables.

When the constraints are of $\geq$ type

$$
\sum_{j=1}^{\sum \pi} a_{i j} x_{j} \geq b_{i}, x_{j} \geq 0
$$

In this case to convert the inequalities into equation form, add surplus (neg- ative slack) variables

$$
\sum_{a_{i j} x_{j}-S_{i}=b_{i}, x_{j}, S_{i} \geq 0}
$$

Letting $x_{j}=0$, we get an initial solution $-S_{i}=b_{i}$ or $S_{i}=-b_{i}$. It is also not a feasible solution as it violates the non-negativity condition of surplus variables.

In this case we add artificial variables $A_{i}$ to get an initial basic feasible solution. The resulting system of equations then becomes;

$$
{ }_{j=1}^{\sum \pi} a_{i j} x_{j}-S_{i}+A_{i}=b_{i}, x_{j}, S_{i}, A_{i} \geq 0, i=1,2,3, \ldots, m
$$

and has m equations and $(n+m+m)$ variables (i.e n -decision variables, m artificial variables and m surplus variables).

To get back to the original problem, artificial variables must be dropped out of the optimal solution. There are two methods for eliminating these variables from the solution

1. Two - Phase Method
2. Big-M Method or Method of Penalties.

## The Two-Phase Method

In the first phase of this method the sum of all artificial variables is minimized subject to the given constraints to get a basic feasible solution of the LPP.

The second phase minimizes the original objective function starting with the basic feasible solution obtained at the end of the first phase. The steps of the algorithm are given bellow;

## Phase I:

1. (a) If all the constraints in the given LPP are $\leq$ type then go to Phase
II. Otherwise, add some surplus and artificial variables to get equality constraints.
(b) If the given LPP is of minimization then convert to maximization.
2. Assign zero coefficients to each of the decision variables $x_{j}$ and to the surplus variables and assign -1 coefficient to each of the artificial variables. This yields the following auxiliary LPP;

$$
\operatorname{Max} Z=\underset{i=1}{\sum \sum}(-1) A_{i}
$$

subject to

$$
\sum_{j=1}^{\geq} a_{i j} x_{j}+A_{i}=b_{i}, x_{j}, A_{i} \geq 0, i=1,2,3, \ldots, m
$$

3. Apply the simplex algorithm to solve this auxiliary LPP. The following three cases may arise at optimality;
$\operatorname{Max}{ }^{*} Z=0$ and atleast one artificial variable is present in the basis with positive value. Then no feasible solution exists for the original LPP.

Max ${ }^{*} Z=0$ and no artificial variable is present in the basis. Then the basis consists of only decision variables $x^{\mathrm{J}} s$ and hence we may move to Phase II to obtain an optimal basic feasible solution on the original LPP.
$\operatorname{Max}{ }^{*} Z=0$ and atleast one artificial variable is present in the basis at zero value. Then a feasible solution to the above LPP is also a feasible solution to the original LPP. Now we may proceed direct to Phase II.

Phase II:

Assign actual coefficients to the variables in the objective function and zero to the artificial variables which appear at zero value in the basis at the end of Phase I. Then apply the usual simplex algorithm to the modified simplex table to get optimal solution to the original problem. Artificial variables which do not appear in the basis may be removed.

Example 1:Solve the following LP model using Two-Phase Method;

$$
\operatorname{Max} Z=5 x_{1}-4 x_{2}+3 x_{3}
$$

Subject to
and

$$
\begin{aligned}
2 x_{1}+x_{2}-6 x_{3} & =20 \\
6 x_{1}+5 x_{2}+10 x_{3} & \leq 76 \\
8 x_{1}-3 x_{2}+6 x_{3} & \leq 50
\end{aligned}
$$

Solution

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

After adding surplus variables $S_{1}$ and $S_{2}$ and artificial variable $A_{1}$ the problem becomes;

$$
\operatorname{Max} Z=5 x_{1}-4 x_{2}+3 x_{3}
$$

subject to

$$
\begin{array}{r}
2 x_{1}+x_{2}-6 x_{3}+A_{1}=20 \\
6 x_{1}+5 x_{2}+10 x_{3}+S_{1}=76 \\
8 x_{1}-3 x_{2}+6 x_{3}+S_{2}=50
\end{array}
$$

and

$$
x_{1}, x_{2}, x_{3}, S_{1}, S_{2}, A_{1} \geq 0
$$

Phase I:
Construction of Auxiliary LP model

$$
\operatorname{Max} Z^{*}=-A_{1}
$$

subject to

$$
\begin{array}{r}
2 x_{1}+x_{2}-6 x_{3}+A_{1}=20 \\
6 x_{1}+5 x_{2}+10 x_{3}+S_{1}=76 \\
8 x_{1}-3 x_{2}+6 x_{3}+S_{2}=50
\end{array}
$$

and

$$
x_{1}, x_{2}, x_{3}, S_{1}, S_{2}, A_{1} \geq 0
$$

Solution of an Auxiliary LP model
Table 1: Initial Solution


Slack variable $S_{2}$ is removed from the basis since it has minimum ratio and variable $x_{1}$ is entering the basis since it has highest positive value into $C_{j}-Z_{j}$ row.

Iteration 1: The improved solution is obtained by performing the following elementary row operations.

$$
\begin{aligned}
& \underset{\rightarrow}{R_{3}(\text { new })} \frac{R_{3}(\text { old })}{8(\text { keyelement })}=(25 / 4,1,-3 / 8,3 / 4,0,0,1 / 8) \\
& R_{1}(\text { new }) \rightarrow R_{1}(\text { old })-(2) R_{3}(\text { new })=(15 / 2,0,7 / 4,-15 / 2,1,0,-1 / 4) \\
& R_{2}(\text { new }) \rightarrow R_{2}(\text { old })-(6) R_{3}(\text { new })=(77 / 2,0,29 / 4,11 / 2,0,1,-3 / 4)
\end{aligned}
$$

The improved solution is given in Table 2

Table 2: Improved Solution


Table 3: Improved Solution

|  |  | $C_{\mathrm{j}}-\rightarrow$ | 0 | 0 | 0 | -1 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $C_{\mathrm{B}}$ | B | $b\left(=x_{\mathrm{B}}\right)$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $A_{1}$ | $S_{1}$ | $S_{2}$ |
| 0 | $x_{2}$ | $30 / 7$ | 0 | 1 | $-30 / 7$ | $4 / 7$ | 0 | $-1 / 7$ |
| 0 | $S_{1}$ | $52 / 7$ | 0 | 1 | $256 / 7$ | $-29 / 7$ | 1 | $2 / 7$ |
| 0 | $x_{1}$ | $55 / 7$ | 1 | 0 | $-6 / 7$ | $3 / 4$ | 0 | $1 / 14$ |
| $Z=0$ |  | $Z_{\mathrm{j}}=$ | 0 | 0 | 0 | 0 | 0 | 0 |
|  |  | $C_{\mathrm{j}}-Z_{\mathrm{j}}$ | 0 | 0 | 0 | -1 | 0 | 0 |

Since all $C_{j}-Z_{j} \leq 0$ an optimal solution to the auxiliary LP model has been obtained and Max $\mathrm{Z}=0$ with no artificial variable in the basis. item However, this solution may or may not be the basic feasible solution to the original LPP. Thus, go to Phase II to get an optimal solution to our original LPP.

## Phase II

The modified simplex table from Table 3 is as follows;
Since all $C_{j}-Z_{j} \leq 0$ for all non-basic variables, the current basic feasible solution is also optimal. Hence, an optimum feasible solution to the given LPP is $x_{1}=55 / 7, x_{2}=30 / 7, x_{3}=0, S_{1}=52 / 7$, $S_{2}=0, S_{3}=0$ and Max. $Z=155 / 7$.

